

# Corporate Risk Register

Risk	Likelihood	Impact	Inherent risk score	Risk Owner (Cabinet Portfolio Holder)	Review Date	Corporate Plan Action	Likelihood	Impact	Residual risk score
<b>Corporate Priority: Strong &amp; Healthy Communities</b>									
Homelessness Reduction Bill leading to new duties that we are not resourced to undertake	4	4	16	Corporate Support and Assets	30/06/2017	Work with partners to consider and develop new business models	3	2	6
Ageing population leading to health and social care pressures	4	3	12	Public Health, Safety and Wellbeing	30/09/2017	Work with partners to consider and develop new business models	2	2	4
						Work with partners to improve health provision and deliver a Community Masterplan in Leyland as part of the One Public Estate initiative			
						Work with partners to achieve Dementia Friendly Borough status			
Inactive communities leading to poor health	3	3	9	Public Health, Safety and Wellbeing	20/09/2017	Strategic review of leisure facilities	2	2	4
						Determine the process and timescales to undertake a new Open Space, Play, Sports and Recreation Study			
						Develop and deliver programmes of activity which support growth in participation in physical activity and sport, wellbeing and active travel			
Health inequalities in the Borough	2	3	6	Public Health, Safety and Wellbeing	30/09/2017	Review our equality objectives	2	2	4
						Support local communities to develop 'My Neighbourhoods' plans			
						Deliver all the actions in our Homelessness Strategy			
						Complete all the actions in our annual Safeguarding Action Plan			
The impact of welfare reform on vulnerable people and families	3	3	9	Corporate Support and Assets	30/06/2017	Complete all the actions in our annual Safeguarding Action Plan	2	2	4
						Deliver all the actions in our Homelessness Strategy			

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<b>Corporate Priority: Clean, green and safe</b>									
Reduced funding leads to the need to reduce staffing levels for environmental management of the Borough	3	2	6	Neighbourhoods and Streetscene	30/06/2017	Increased use of and income from property assets	2	2	4
						More residents participate in My Neighbourhood plans and projects			
						Work with partners to consider and develop new business models			
						Develop framework to deliver projects in relation to the assets and property portfolio			
						Investment strategy to maximise use of Council assets and generate income			
						Agree a way forward for the next phase of shared services with neighbouring boroughs			
						Encourage communities to include community clean-ups in their My Neighbourhood Plans			
						Devolve more responsibilities for parks maintenance to Friends Groups for			
Lack of capital funding to undertake large scale improvements to parks, open spaces and leisure facilities	3	2	6	Regeneration and Leisure	04/01/1900	Continue to deliver against the vision plan for Worden Park	2	2	4
						Complete our Central Parks Masterplan and deliver the next phase of St. Catherine's Park			
						Develop an overarching strategy for parks, open spaces and sports pitches, aligned to the strategic review of leisure			
						Investment strategy to maximise use of Council assets and generate income			

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<b>Corporate Priority: Strong South Ribble in the heart of a prosperous Lancashire</b>									
Low economic growth	3	3	9	Leader	30/06/2017	Complete the masterplans for Penwortham, Lostock Hall and Leyland town centres linked to a forward programme of works for City Deal	2	2	4
						Deliver City Deal initiatives including completion of Bamber Bridge regeneration and installation of Leyland landmarks			
						Deliver the Walmer Bridge Village centre improvements			
						Support the development and delivery of the Cuerden Strategic Site			
Inadequate housing stock to meet the needs of people moving into the area	3	3	9	Strategic Planning and Housing	30/06/2017	Deliver year 2 of the South Ribble Housing Framework action plan	2	2	4
						Work with partners and developers to increase the rate of delivery of new homes by unlocking sites and introducing new methods of delivery			
Lack of affordable housing to meet the needs of low income and vulnerable people	3	3	9	Strategic Planning and Housing	30/06/2017	Deliver year 2 of the South Ribble Housing Framework action plan	2	2	4
						Work with partners and developers to increase the rate of delivery of new homes by unlocking sites and introducing new methods of delivery			
						Deliver all the actions in our Homelessness Strategy			

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<b>Corporate Priority: Efficient, Effective and Exceptional Council</b>									
Reduction in Government Grant threatens the financial sustainability of the Council	4	4	16	Leader	30/06/2017	Increased use of and income from property assets	3	3	9
						Develop and approve an investment strategy to maximise use of Council assets and generate income			
						Work with partners to consider and develop new business models			
						Agree a way forward for the next phase of shared services with neighbouring boroughs			
						Deliver all the agreed efficiencies			
Impact of Brexit on the local economy	2	3	6	Leader	30/06/2017	Complete the masterplans for Penwortham, Lostock Hall and Leyland town centres linked to a forward programme of works for City Deal	1	3	3
						Deliver City Deal initiatives including completion of Bamber Bridge regeneration and installation of Leyland landmarks			
						Deliver the Walmer Bridge Village centre improvements			
						Support the development and delivery of the Cuerden Strategic Site			

Risk	Likelihood	Impact	Inherent risk score	Risk Owner (Cabinet Portfolio Holder)	Review Date	Corporate Plan Action	Likelihood	Impact	Residual risk score
Failure of corporate governance leading to external intervention	3	4	12	Leader	30/06/2017	Implement a new Organisational Development Strategy and action plan	2	2	4
						Meet all the targets in our Improvement Plan			
						Put in place ICT based systems for the more effective monitoring and management of organisational performance and risk			
						Develop systems and processes to improve the way we collect, monitor and use data, research and intelligence to inform decision-making and priority setting			
Public service reform	3	3	9	Leader	30/09/2017	Work with partners to consider and develop new business models	1	2	2
						Develop framework to deliver projects in relation to the assets and property portfolio			
						Agree a way forward for the next phase of shared services with neighbouring boroughs			
						Work with partners to improve health provision and deliver a Community Masterplan in Leyland as part of the One Public Estate initiative			
Low resident and customer satisfaction	2	3	6	Leader	30/06/2017	Widen the use of technology for neighbourhood and environmental services to speed up our response to customer service requests,	1	2	2
						Meet all the targets in our Improvement Plan			
						Develop systems and processes to improve the way we collect, monitor and use data, research and intelligence to inform decision-making and priority setting			
						Consult with residents, businesses and other stakeholders to develop and influence priorities for the next 3-years			
						More online self-serve options available to customers			

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Failure to recruit and / or retain staff with the skills needed to deliver services and improvement activities recruitment and retention	3	4	12	Leader	30/06/2017	Implement a new Organisational Development Strategy and action plan	2	3	6
						Meet all the targets in our Improvement Plan			
Failure of Information systems and data security	2	4	8	Corporate Support and Assets	30/09/2017	Agree a way forward for the next phase of shared services with neighbouring boroughs	1	2	2
						Put in place ICT based systems for the more effective monitoring and management of organisational performance and risk			
						Develop and approve an investment strategy to maximise use of Council assets and generate income			
Fraud and corruption	1	4	4	Corporate Support and Assets	30/09/2017	Meet all the targets in our Improvement Plan	1	2	2