

CORPORATE RISK REGISTER 2014/15

The Corporate Risk Register (CRR) sits alongside the Corporate Plan and is presented to Cabinet and the Scrutiny Committee on a six-monthly basis and monitored six-monthly by Governance Committee. Outcomes from the key actions contained in the Corporate Plan mitigate the risks identified in the CRR.

The CRR has recently been revised by SMT and reviewed at Scrutiny Committee. Members are asked to note the changes (marked in red below) that have been made to the CRR for 2014/15.

There are 2 new risks in respect of City Deal and the imminent waste procurement exercise.

SMT also highlighted, the new waste directive, Individual Electoral Registration (IER) and the new Public Sector Network (PSN) as being significant issues now facing the Council however these are either incorporated within existing risks rather than standing alone or have been resolved.

In addition 2 existing risks in respect of the sub-regional agenda and welfare/health reforms have been removed from the CRR as these have now been mitigated or integrated into other existing risks.

Otherwise the majority of the risks and risk ratings in the CRR for 2013/14 have been retained for 2014/15 despite the significant progress to deliver the key actions in the Corporate Plan which mitigate them. This is because challenges remain not least of which is on-going work to address the reductions in funding from central government.

The key actions from the Corporate Plan shown against each Corporate Risk have been revised and aligned with the most recent version of the document as it is presented to this Committee.

Draft Corporate Risk Register 2014/15

	Risks & Opportunities (1)	Risk Rating (2)	Key Actions in Corporate Plan (3)	Lead Officer
1	Manage the Efficiency Agenda to Address Reductions in Funding (Retained)	12	Explore all viable options for income generation and financial savings in order to deliver the Council's efficiency agenda whilst protecting front line services (22)	HOSFS
			Seek to continually improve, ensuring that council services are fit for purpose and customer focused (19)	DOT
			Effectively manage change and organisational development to sustain a flexible workforce (20)	HOHRPR
			See also Corporate Plan actions (3) (9) (18) (21)	MISC
2	Respond to Other Public Sector Policy Changes (Retained)	12	Empower Members to fulfil their role as community leaders (14)	HOHRPR
			See also Corporate Plan actions (7) (9) (10) (17) (21) (22) (15)	MISC
3	New Waste Collection Service Contract (New)	9	Deliver the waste procurement project plan as part of retendering the service and ensure an effective transition for the new waste partner (4)	DON
4	Continue to Ensure the Delivery of Affordable Housing (Retained)	9	Work with partners to agree priorities and secure investment in housing (10)	DORHC
			See also Corporate Plan actions (9) (10) (11)	MISC
5	Deliver Regeneration of Leyland and the South Ribble Area (Retained)	9	Continue to seek opportunities to improve parks and open spaces across the borough (1)	DON
			Work to enhance Worden Park as a local asset and visitor attraction (2)	DON
			Support development of the Cuerden Strategic Site (7)	DOCG
			Develop a range of town and village centre schemes and environmental schemes (8)	DORHC
			Implement My Neighbourhoods Action Plans (15)	DORHC

	Risks & Opportunities (1)	Risk Rating (2)	Key Actions in Corporate Plan (3)	Lead Officer
6	Manage the Economic Recovery (Retained)	9	Work with neighbours to develop opportunities for economic regeneration (9)	DORHC
7	Collaborate with the LCC Public Health Service to deliver Health & Well-Being Opportunities (Retained)	9	Work with GP's and other partners, including Lancashire County Council Public Health, on local health and wellbeing needs (17)	DORHC
8	Deliver Meaningful Outcomes from Key Partnerships and Collaborative Working with Neighbouring Authorities / Other Agencies (Retained)	8	Maximise recycling and reduce the amount of waste going to landfill, in line with our commitment to the Lancashire Waste Strategy (3)	DON
			Through the Safer Chorley and South Ribble Partnership and new Police & Crime Commissioner, work to tackle crime, fear of crime and promote public confidence (6)	DON
			Work with partners to offer the best possible opportunities to South Ribble's children and young people (16)	DORHC
			Work with the South Ribble Community Leisure Trust to offer high quality, accessible sports and leisure activities (18)	DORHC
			Establish opportunities to develop effective collaborative working with partners (21)	CEO
	Optimise the Sub-Regional Agenda (Removed)		Now integrated into risk (1) above	N/A
	Manage the impact of Government proposals for reform to Welfare, Health & Social Care and Housing		Welfare reform aspect now mitigated (*) and health aspect now integrated into risk (8) above. (*) The transformation project tackling welfare reform is nearing completion. Localisation of Council Tax was introduced in April 2013 as a flat rate scheme £2.95 per week. The benefit cap & under occupancy regulations have been absorbed into the Housing Benefit Service. Personal Independence Payments (replacing Disability Living Allowance) is due to come into effect but its impact within SRBC is limited in terms of numbers. Discretionary Housing Payments have been expended to support the most vulnerable people affected by the welfare reform changes.	N/A
9	Deliver the benefits from City Deal (New)	4	Work with partners to deliver the agreed Preston, South Ribble, Lancashire City Deal, including promoting and marketing the Borough (12)	DORHC

	Risks & Opportunities (1)	Risk Rating (2)	Key Actions in Corporate Plan (3)	Lead Officer
			Work with neighbours to deliver a joined up and long term approach to planning and development (11)	DOCG
			Note: City Deal has been identified as a Key Corporate Risk as it represents a long term strategic commitment and significant development opportunity that will need to be exploited over a sustained period in order to achieve the maximum benefit for South Ribble. At the present time this is "on track" and is rated as green however this may change and it will need to be monitored going forward as more information becomes known.	

Key to Risk Ratings

	Likelihood	Rarely 1	Unlikely 2	Likely 3	Highly Likely 4
Major 4	Low	Medium	High	High	
Serious 3	Low	Medium	Medium	High	
Minor 2	Low	Low	Medium	Medium	
Insignificant 1	Low	Low	Low	Low	

THE RISK MATRIX			
4	8	12	16
3	6	9	12
2	4	6	8
1	2	3	4

Likelihood of Occurrence	
Definition	Score
Almost certain (there is little doubt that the event will occur)	4
Likely (there is a strong possibility that the event will occur or there is history of regular occurrence within the Authority)	3
Unlikely (there is a possibility that the event will occur or there is history of occasional occurrence within the local authority)	2
Rarely (there is a slight possibility that the event will occur)	1